

COLUMBIA COLLEGE CALGARY

EMPLOYMENT SKILLS ASSESSMENT

INTRODUCTION

Many people think that if they have a formal education in an area such as nursing, teaching, business, social work, dental work, criminal justice, etc., that they will be hired by an employer and go on to have a successful career. Unfortunately, what many people fail to understand is that a formal education may only get them a job interview. It does not ensure employment nor does it ensure that once an individual is hired that they will keep their job.

What many people need to understand is that employers are looking for much more than a specific parchment or degree. Employers are looking for individuals who can display another whole set of skills that are critical to their future employment success. This set of skills is not specific to one occupation or position, but applies generally to all positions in all organizations from entry-level positions to senior management.

These include such groupings of skills as communication skills, problem solving skills, and interpersonal skills. They also include other important skills such as time management, leadership, organizational, and stress management. Some refer to groupings of selected skills from the list in the areas outlined in the following pages as: essential skills, life skills, employability skills, soft skills, or foundation skills. Clustered together, we at Columbia College refer to these skills more broadly as Employment Skills.

The following list of Employment Skills was developed as a result of reviewing a considerable number of international literatures. This literature included material prepared by the Conference Board of Canada, Human Resources and Skills Development Canada, the American Society for Training and Development, and Columbia College Calgary. Over the last fifty years, hundreds of books have been published which discuss many of these skills in great detail.

INCORPORATING EMPLOYMENT SKILLS INTO COLUMBIA'S PROGRAMS AND CLASSROOM

Our primary purpose as an educational institution is to prepare our students to become successfully employed in their field of training and more broadly in society. In order to achieve this we offer formal educational programs designed to provide the knowledge and skills, required by industry, to help individuals perform work related duties.

We also encourage all department personnel to incorporate the following Employment Skills, where appropriate, into their program and individual courses.

DIRECTIONS

The following survey consists of several groupings of items that describe specific attitudes and/or behaviours that individuals may display in the workplace.

Please read each item and then look at the range of responses that are provided in the column headings. Please choose the response that corresponds the closest to your behaviour or the behaviour of the individual named at the top of the page.

As the original list of survey item was so long, it was decided to divide the survey into ten separate surveys. Each has its own separate grouping of questions. This was done to reduce respondent fatigue. This would ensure a higher quality of results.

The facilitator may choose to have respondents complete a section of the survey about themselves, their peer, or someone they supervise.

Results may then be discussed in separate or a group setting (as long as privacy is respected)

Results may be calculated in order to determine if there are common areas where a group of individuals have similar barriers. If this is the case it may be helpful for the facilitator to structure some group activities where members of a group may work on the same barriers together. Once they have completed discussion on one survey the facilitator may move onto the next survey.

Employment Skills Assessment

Name of Person being Rated

Completed By

Date

Attitude

| Select the statement in the column heading that best represents your opinion: | | | | | |
|---|----------------|--------------------|------------------|------------------------|------------------|
| ATTITUDE | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
| Has a positive attitude (sees the cup as half full rather than half empty) | | | | | |
| Is committed/determined to succeed | | | | | |
| Believes in an honest day's work | | | | | |
| Has a trusting attitude towards others | | | | | |
| Is moral, ethical, honest, and trustworthy | | | | | |
| Believes there are faster, easier, simpler, and safer ways of doing their work | | | | | |
| Believes one should be loyal to the organization/employer/others | | | | | |
| Has pride in one's self and believes in one's potential to be successful (self-esteem) | | | | | |
| Believes that when the going gets tough, the tough get going | | | | | |
| Sees problems as both challenges and opportunities | | | | | |
| Believes one should be part of the solution and not part of the problem | | | | | |
| Views work as an exciting, multi-dimensional career, rather than a job that provides a pay cheque | | | | | |
| Believes people are good, honest, responsible, caring and hard-working | | | | | |
| Recognizes that they must continue to learn if they want to keep up with the changing world around them | | | | | |
| Respects other's privacy | | | | | |

Employment Skills Assessment

Name of Person being Rated

Completed By

Date

Behaviour - General

Select the statement in the column heading that best represents your opinion:

| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
|--|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| BEHAVIOUR General | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Shows up on time (punctual) | | | | | |
| Is prepared for work (dress, grooming, hygiene, tools and equipment) | | | | | |
| Begins work quickly | | | | | |
| Calls in if going to be late or can't make it in to work | | | | | |
| Keeps absenteeism to a minimum | | | | | |
| Sets goals and priorities (proactive) | | | | | |
| Attends to assigned task(s) | | | | | |
| Balances work and personal life effectively | | | | | |
| Avoids wasting materials or supplies | | | | | |
| Assesses, weighs, and manages risk | | | | | |
| Is accountable for own actions and the actions of the group | | | | | |
| Uses time efficiently and effectively | | | | | |
| Gets new assignments from the supervisor when current work is completed | | | | | |
| Is able to manage financial affairs | | | | | |
| Is free from substance abuse | | | | | |
| Has the mental alertness to do the job | | | | | |
| Takes care of personal health | | | | | |
| Has the coordination and agility to do job | | | | | |

| | | | | | |
|---|--|--|--|--|--|
| Has the physical capacity to complete assigned work | | | | | |
| Handles pressure/stress effectively | | | | | |
| Seeks help when needed | | | | | |
| Shows interest, and energy (is motivated) | | | | | |
| Quality of work is high | | | | | |
| Uses equipment properly | | | | | |
| Uses materials properly | | | | | |
| Shows care and concern for equipment/furnishings/facility | | | | | |
| Understands where the organization is headed and contributes to its success | | | | | |
| Demonstrates a genuine concern for others (including customers, patients, coworkers) | | | | | |
| Works independently or as part of a team | | | | | |
| Carries out multiple tasks or projects | | | | | |
| Is innovative, creative, and resourceful (suggests alternative ways to achieve results) | | | | | |
| Is open to change and responds positively | | | | | |
| Learns from mistakes | | | | | |
| Accepts additional workplace assignments whenever possible | | | | | |
| Deals effectively with day-to-day challenges | | | | | |
| Applies and masters new techniques and processes | | | | | |
| Approaches tasks in an organized manner | | | | | |
| Completes tasks and assignments efficiently (is hard working) | | | | | |
| Keeps work areas clean and safe | | | | | |
| Leaves work area organized | | | | | |
| Leaves work area clean and tidy | | | | | |
| Is socially responsible and contributes to community | | | | | |
| Follows instructions accurately | | | | | |
| Is detail-oriented | | | | | |
| Does not talk negatively about others | | | | | |
| Does not threaten, intimidate, or bully others | | | | | |
| Is working towards life-goals, becoming the person they want to be remembered as | | | | | |

Employment Skills Assessment

Name of Person being Rated

Behaviour – Communication

Completed By

Date

Select the statement in the column heading that best represents your opinion:

| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
|--|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| BEHAVIOUR Communication | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Listens well in order to understand what others are saying and/or feeling | | | | | |
| Knows when to remain silent and show empathy to others | | | | | |
| Speaks clearly and distinctly | | | | | |
| Keeps eye contact | | | | | |
| Speaks in a respectful manner | | | | | |
| Keeps on topic | | | | | |
| Speaks loud enough | | | | | |
| Communicates thoughts and feelings effectively | | | | | |
| Uses proper nonverbal actions/gestures | | | | | |
| Uses appropriate language (does not use profane language) | | | | | |
| Uses appropriate tone of voice | | | | | |
| Asks for feedback | | | | | |
| Writes well so others understand (plain language) | | | | | |
| Asks questions or seeks clarification for better understanding | | | | | |
| Appreciates other's point of view | | | | | |

| | | | | | |
|--|--|--|--|--|--|
| Is able to determine an adequate response or diagnoses of a situation | | | | | |
| Displays sincerity when apologizing to others | | | | | |
| Is able to use a range of communication technologies (e.g. voice, email, computers) | | | | | |
| Uses relevant scientific, technological, and mathematical knowledge and skills to explain or clarify ideas | | | | | |
| Shares relevant information – doesn't assume others "already know" | | | | | |
| Seeks clarity to ensure understanding is achieved | | | | | |
| Understands that different people may have different perceptions of the same thing/event | | | | | |
| Reads and understands information presented in a variety of forms (e.g. words, graphs, charts, diagrams) | | | | | |

Employment skills Assessment

Name of Person being Rated

Behaviour - Managing Information

Completed By

Date

Select the statement in the column heading that best represents your opinion:

| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
|---|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| BEHAVIOUR Managing Information | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Records information carefully and consistently | | | | | |
| Stores information where others can find it | | | | | |
| Shares information in a timely manner | | | | | |
| Takes accurate messages | | | | | |
| Directs others to relevant information and appropriate resources | | | | | |
| Returns calls and emails promptly | | | | | |
| Locates, gathers, and organizes information effectively | | | | | |
| Uses appropriate technology and information systems to complete tasks | | | | | |
| Accesses, analyzes, and applies relevant knowledge and skills from various disciplines (e.g. the arts, languages, technology, mathematics, social sciences, and the humanities) | | | | | |
| Adheres to privacy laws | | | | | |

Employment skills Assessment

Name of Person being Rated

Behaviour – Interpersonal Skills

Completed By

Date

| Select the statement in the column heading that best represents your opinion: | | | | | |
|---|--------------------------------|-------------------------------|-------------------------------------|------------------------------------|-----------------------------------|
| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
| BEHAVIOUR Interpersonal Skills (Relationships Inside and Outside the Organization) | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Works effectively within a group | | | | | |
| Ensures that a group's purpose and objectives are clear | | | | | |
| Encourages thoughts, opinions, and contributions of others (synergy) | | | | | |
| Demonstrates a cooperative nature (is not aggressive, argumentative, and does not intimidate or threaten others) | | | | | |
| Tries to clearly understand the changing needs of customers, clients, patients, and others and does their best to address those needs | | | | | |
| Respects people's diversity, individual differences, and perspectives (does not bully, insult, or embarrass others) | | | | | |
| Deals with conflict appropriately | | | | | |
| Is cool, calm, and collected (controls anger and emotional outbursts) | | | | | |
| Deals with people, problems, and situations with honesty, integrity and personal ethics | | | | | |
| Demonstrates respect for the property of others | | | | | |
| Is friendly/approachable and cheerful | | | | | |
| Acknowledges the accomplishments of others | | | | | |

| | | | | | |
|---|--|--|--|--|--|
| Displays concern, support, and kindness to others | | | | | |
| Cooperates with supervisor(s) | | | | | |
| Is polite, courteous, well-mannered, and displays respect to others | | | | | |
| Keeps commitments on promises to others and is loyal to those who are not present (Integrity) | | | | | |
| Demonstrates commitment to the well-being of others without placing conditions on that commitment (loyalty, love) | | | | | |
| Accepts new directions or re-direction | | | | | |
| Accepts recognition and praise in a proper manner | | | | | |
| Provides feedback to others in a constructive and considerate manner | | | | | |
| Accepts constructive feedback | | | | | |
| Contributes to a team by sharing information and expertise | | | | | |
| Leads or supports others when appropriate | | | | | |
| Attempts to motivate a group to perform at a higher level | | | | | |
| Helps others to resolve conflict when appropriate | | | | | |
| Handles difficult people and situations effectively | | | | | |
| Offers assistance to others | | | | | |
| Accepts assistance from others | | | | | |
| Accommodates the working styles of others | | | | | |
| Collaborates with others in order to achieve a win/win outcome | | | | | |
| Helps others adapt to workplace changes | | | | | |
| Accepts apologies from others and is forgiving | | | | | |

Employment Skills Assessment

Name of Person being Rated

Behaviour - Participate in Projects and Tasks

Completed By

Date

Select the statement in the column heading that best represents your opinion:

| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
|---|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| BEHAVIOUR Participate in Projects and Tasks | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Plans, designs, or carries out projects or tasks from start to finish with well-defined objectives and outcomes | | | | | |
| Develops a plan, seeks feedback, tests, revises, and implements | | | | | |
| Works to agreed-upon quality standards and specifications | | | | | |
| Sets goals that are specific, measurable, achievable, realistic, and timely (SMART Technique) | | | | | |
| Selects and uses appropriate tools and technology for a task or project | | | | | |
| Adapts to changing requirements and information | | | | | |
| Continuously monitors the success of a project or task and identifies ways to improve | | | | | |
| Completes tasks/assigned work within scheduled time | | | | | |

Employment Skills Assessment

Behaviour - Think and Solve Problems

Name of Person being Rated

Completed By

Date

| Select the statement in the column heading that best represents your opinion: | | | | | |
|--|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
| BEHAVIOUR Think and Solve Problems | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Assesses situations and identifies problems | | | | | |
| Tries to deal with the actual cause of a problem instead of reacting to the symptoms | | | | | |
| Always tries to look for long-term solutions | | | | | |
| Recognizes the weakness of some short-term solutions | | | | | |
| Always considers what is in the best interest of the customer, patient, or client or others before making a decision | | | | | |
| Seeks different points of view and analyzes them based on facts | | | | | |
| Recognizes the human, interpersonal, technical, scientific, and mathematical dimensions of a problem | | | | | |
| Is creative and innovative in exploring possible solutions | | | | | |
| Follows the KISS approach to decision making (Keep it Simple) | | | | | |
| Is able to achieve consensus through give and take | | | | | |
| Evaluates solutions to make recommendations or decisions | | | | | |

| | | | | | |
|---|--|--|--|--|--|
| Uses science, technology, and mathematics as ways to think, gain, share knowledge, and solve problems | | | | | |
| Makes decisions (where authorized or appropriate) | | | | | |
| Checks to see if a decision works and, if needed, seeks to improve it | | | | | |
| Continues to attempt to find solutions to more complex problems (determination) | | | | | |

Employment Skills Assessment

Name of Person being Rated

Behaviour – Learning

Completed By

Date

| Select the statement in the column heading that best represents your opinion: | | | | | |
|---|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
| BEHAVIOUR Learning | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Assesses personal strengths and areas needing improvement | | | | | |
| Sets personal development/learning goals | | | | | |
| Identifies and accesses learning sources and outcomes | | | | | |
| Achieves learning goals and assesses outcomes | | | | | |
| Is interested and willing to acquire new knowledge and/or develop new skills (continuous learning) | | | | | |
| Shows an interest in how the organization works (why things are done a certain way, what customers/clients/patients/others like) | | | | | |
| Keeps up with latest techniques/skills | | | | | |
| Takes advantage of formal and informal learning opportunities | | | | | |

Employment Skills Assessment

Name of Person being Rated

Behaviour – Using Numbers

Completed By

Date

Select the statement in the column heading that best represents your opinion:

| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
|--|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| BEHAVIOUR Using Numbers | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Decides what needs to be measured or calculated | | | | | |
| Observes and records data using appropriate methods, tools, and technology | | | | | |
| Makes estimates and verifies calculations | | | | | |
| Strives for accuracy | | | | | |
| Estimates time and materials realistically | | | | | |
| Measures/calculates accurately to avoid loss or waste (e.g. when cutting material) | | | | | |
| Reads and interprets numbers/measurements accurately | | | | | |
| Budgets time and resources effectively | | | | | |

Employment Skills Assessment

Name of Person being Rated

Behaviour – Work Safely

Completed By

Date

Select the statement in the column heading that best represents your opinion:

| | Not Applicable | Beginner Performer | Junior Performer | Intermediate Performer | Senior Performer |
|--|-----------------------------------|----------------------------------|--|---------------------------------------|--------------------------------------|
| BEHAVIOUR Work Safely | Not applicable or not observed | Does not demonstrate well yet | Demonstrates well from time to time | Demonstrates well most of the time | Demonstrates well all of the time |
| Is aware of personal and group health, safety practices and procedures, and acts in accordance | | | | | |
| Is safety conscious and puts safety first | | | | | |
| Deals with, or gets help to address safety hazards promptly | | | | | |
| Follows safe working practices; doesn't take high-risk shortcuts | | | | | |
| Shows concern for other people's safety | | | | | |